# **SOCIETY FOR AIDS IN AFRICA**



# FIVE YEAR STRATEGIC PLAN 2023 - 2027



**COMMITMENT TO STRENGTHEN THE HEALTH SYSTEMS IN AFRICA** *Promoting HIV/AIDS Knowledge, Policy and Research in Africa* 

### CALL FOR BID TO HOST THE INTERNATIONAL CONFERENCE ON AIDS AND STIS IN AFRICA (ICASA 2025)

APPEL À CANDIDATURE POUR ABRITER LA 23EME ÉDITION DE LA CONFÉRENCE INTERNATIONALE SUR LE SIDA ET LES INFECTIONS SEXUELLEMENT TRANSMISSIBLES EN AFRIQUE (ICASA 2025)



SUBMISSION DEADLINE: 31ST MARCH 2024 VISIT WWW.SAAFRICA.ORG FOR MORE INFORMATION

SOUMETTEZ DATE DE CLÔTURE 31 MARS 2024 POUR PLUS D'INFORMATIONS VISITEZ WWW.SAAFRICA.ORG







#### SAA PERMANENT SECRETARIAT

Plot 58 Container, Otano Estates Behind NHTC, Adjiringano, East Legon, Accra, Ghana Ghana Post Digital Address : GD-169-3159

> Address: SAA Secretariat, P.O Box AF2072, Accra, Ghana

+ 233 (0) 30 393 681 4 or + 233 (0) 30 291 3739 info@saafrica.org | www.saafrica.org

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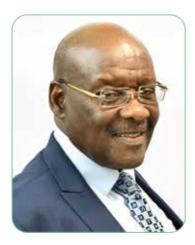


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Dr. Emmy J. Chesire Member

### ACKNOWLEDGEMENT



This 2023-2027 Strategic plan is a follow-up of the 2017-2021 document. The Society for AIDS in Africa's (SAA) five-year Strategic Plan was formulated with substantial participation and support from SAA's Administrative Council, key stakeholders and partners. This is the fourth strategic plan since the inception of SAA.

In this regard, I take this opportunity to sincerely thank first and foremost all the stakeholders and strategy planning committee for the invaluable contributions initiating the process of the final evaluation of the 2017-2021 Strategic Plan and developing the 2023-2027 Strategic Plan.

We appreciate the contributions of WHO, UNAIDS, UNDP, UNFPA, SAFAIDS and other stakeholders who participated in the strategic planning workshop. Their technical guidance and buy-in is highly acknowledged. We also appreciate their commitment to partnering with SAA in the implementation of its action plan for the next five years.

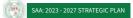
We thank the staff of SAA Permanent Secretariat, under the leadership of Mr. Luc Armand Bodea for their unrelenting dedication. Our appreciation also goes to participants of the Strategic Plan Validation Meeting convened on the 25th March 2022 for their invaluable inputs.

SAA is also grateful to Dr. Matshidiso Moeti, Regional Director of WHO Africa (WHO AFRO), for the continued support and invaluable commitment to SAA over the years.

We express our special thanks to the Executive Director of UNAIDS, Winnie Byanyima for her leadership in the HIV response and steady partnership with ICASA over the years.

We appreciate the Honourable Minister of Health of the Republic of Ghana and to the Director General of the Ghana AIDS Commission as well as all local experts for their valuable contributions towards the elaboration of this strategic plan. Together, we have developed a strong plan, with goals and objectives which, as we achieve them, will move the Society for AIDS in Africa several steps further in the quest to strengthen health systems in Africa.

Hon. Dr. David Pagwesese Parirenyatwa, **SAA President** 



# EXECUTIVE SUMMARY

Society for AIDS in Africa (SAA) is a Pan African non-for-profit organisation founded in 1989 by a group of African Scientists activists and advocates in response to the HIV epidemic. The organisation envisions to end the HIV and AIDS as a pandemic and mitigate the impact of other emerging diseases in Africa.

SAA is also dedicated and committed to promoting research on HIV, tuberculosis and malaria and carrying out high level advocacy to fight these diseases and other emerging infections through the strengthening of the health systems in Africa.

SAA develops a new strategic plan to help focus on its activities since the most recent SP 2017-2021 with extension 2022 lapsed. This strategic plan provides a detailed strategic direction and its implementation covers the period between 2023 – 2027. The process of developing this strategic plan included setting up a steering committee to provide oversight role and guide the strategic planning process which was carried out in three phases:

- ► The review of relevant documents, including workplans, annual reports and reports from ICASA conferences organized within the last 6 years, in addition a (SWOT) analysis of SAA conducted by members of the 2023-2027 Strategic Planning Committee, the members of SAA, the previous and current Board of members, trustees and board of directors, staff and other key stakeholders using a participatory approach.
- ► The preparation of the Draft Strategic Plan 2023-2027 using the information gathered in the first phase which was then shared among SAA's members, Board of Directors and key stakeholders for their comments and inputs.
- ► The third and final phase was the validation after the feedback received from the draft SP from 2nd phase.

The Goal of SAA is to contribute towards the UNAIDS goal and the AU catalytic framework of achieving the 95-95-95 targets by 2025, ending the AIDS epidemic as a public health threat by 2030 in Africa, contributing to the African Union's Agenda 2063 and facilitating the strengthening of the health systems in Africa towards attaining the Sustainable Development Goals for health.

#### OUR VISION

The Vision of SAA is an African continent free of HIV, TB and Malaria, promptly and equitably responding to emerging infectious diseases and their debilitating effects, with no stigma and discrimination against PLHIV, key and vulnerable populations and with active political commitment to the Abuja Declaration.

#### OUR MISSION

SAA's Mission is to collaborate with other national, regional and international organizations, donors and other partners to institute policies and promote research and knowledge to supports African governments' national responses and strengthens the health systems to control and mitigate the impact of HIV and AIDS, tuberculosis and malaria and other emerging infections.

### THE GUIDING PRINCIPLES AND CORE VALUES

The seven principles that guide the actions of SAA for the next five years are:

- Information sharing
- Independent
- ► Not-for-profit
- Respect for Human Rights and Dignity
- Accountability and Achieving results
- Building Partnerships and Establishing Strong Networks
- Cooperation beyond borders

### STRATEGIC FOCUS FOR 2023 - 2027

Based on results of the SWOT analysis, stakeholder validation meetings and in line with the organization's mission and stakeholder expectations, SAA's strategic direction for the next five years will be built on the gains made in the last five years. The organization will therefore focus on:

- i. Mobilizing the continent to invest in the control of HIV and AIDS, tuberculosis, malaria and other emerging infections by organizing webinars, seminars and conferences and convening high level regional meetings in Africa.
- ii. Developing SAA's mandate as a platform and opportunity to tackle other emerging and re-emerging infections such as COVID-19, Ebola, Lasa Fever, Monkeypox in Africa.
- iii. Building strong partnership with governments and health institutions in Africa towards strengthening the health systems.
- iv. Advocating for domestic resource mobilization for the HIV, tuberculosis and malaria response as well as response to other emerging infectious diseases in Africa with the aim of preventing reduced funding for HIV, tuberculosis and malaria.
- v. Broadening partnerships with research institutions, international bodies, pharmaceutical companies, regional networks and key civil society organisations working on human rights and gender issues in the five African regions to facilitate community-led responses.
- vi. Focusing on creating spaces for adolescents and young people to share opinions and participate in decision-making on HIV, tuberculosis and malaria prevention and response in Africa.

### THEMATIC AREAS AND STRATEGIES

This strategic plan was developed to address its weaknesses and obstacles and harness its strength and opportunities to achieve the organisation's goal, vision and mission. The thematic areas and activities are aligned with the vision and mission of SAA.

SAA will meet its strategic objectives by implementing programmes and projects across the following three strategic thematic areas:

- A. Institutional capacity and governance systems strengthening
- B. Strategic partnerships and advocacy for health systems strengthening
- C. Research, knowledge management and strategic information sharing

In addition to the general population, the target population will include key and vulnerable groups including adolescents and persons with disabilities. These populations are often left out in discussions that inform policy formulation and review and programme development.

### STRATEGIC OBJECTIVES

SAA's strategic objectives have been captured under three thematic areas as focus as follows:

#### A. Institutional Capacity and Governance Systems Strengthening

- 1. Mobilize financial resources for SAA to implement the activities in the Strategic Plan
- 2. Expand the focus of SAA to other emerging infectious diseases
- 3. Increase SAA's visibility and membership
- 4. Finalize the acquisition of the land and plan for building of the SAA Secretariat.

#### B. Strategic Partnerships and Advocacy for Health Systems Strengthening

- 5. Collaborate with institutions to strengthen health institutions and civil society organisations in Africa to respond to and manage infectious diseases.
- 6. Strengthen partnerships and collaborations with Governments, research institutions and international bodies to respond adequately to HIV, tuberculosis, malaria and other emerging infections in Africa.
- 7. Advocate for resource mobilization to prevent and respond to HIV, tuberculosis, malaria and other emerging infections in Africa.

#### C. Research, Knowledge Management and Strategic Information Sharing

- 8. Harness and disseminate evidence-based information on HIV, tuberculosis, malaria and other emerging infections' management and control for Africa
- 9. Expand focus of activities to include sexual and reproductive health, gender equal-

ity and non-ccommunicable diseases.

10. Strengthen SAA's organizational capacity to undertake effective communication and knowledge management on HIV, tuberculosis, malaria and other emerging infections.

Various keys activities will be implemented in order to achieve the above mentioned strategic objectives.

### EXPECTED RESULTS

We intend to reach within the five years coming the results as follows:

- 1. Sustainable and increasing financial resources for SAA to implement the Strategic Plan.
- 2. Strengthened institutional capacity and governance structure of SAA.
- 3. Increased visibility and membership of SAA.
- 4. Increased number of Governments, research institutions, international bodies and community partners working with SAA on HIV, tuberculosis, malaria and other emerging infections response in Africa.
- 5. Improved quality of engagement of civil society organisations with the governments in Africa or beyond for accountable management and control of infectious diseases.
- 6. Effective dissemination of evidence-based information on the management and control of HIV, tuberculosis, malaria and other emerging infections.
- 7. Increased activities on social and behaviour change among adolescents and young persons, sexual and reproductive health, gender equality and non-communicable diseases.
- 8. Improved communication and knowledge management on HIV, tuberculosis, malaria, other emerging infections response to strengthen the health system in Africa.



## STRATEGIC RESULTS FRAMEWORK

Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions		
Thematic Area A: Institutional Capacity and Governance Systems Strengthening							
A1. Mobilise financial resources for SAA to implement the activities in the Strategic Plan	Develop and actively implement a Resource Mobilization Plan	2025	A Resource Mobilization plan developed and implemented Amount of funds raised through the implementation of the resource mobilization plan	Financial accounts and reports from various resource mobilization activities carried out			
	Identify and engage with strategic partners such as pharmaceutical companies, diaspora radio and telecommunication agencies, private sector and development partners such as UNAIDS, UNDP and other UN agencies that can support SAA for the long term.	2023, 2024, 2025, 2026 and 2027	Number of partners iden- tified and engaged Partnership agreements signed with at least 2 these partners every year	Reports from engage- ment meetings with identified partners Partnership Agree- ment documents			
	Apply for grants from donors, international organizations, embassies and foundations.	2023, 2024, 2025, 2026 and 2027	Number of grants proposal submitted to donors, interna- tional organizations, embassies and foundations over the period Proportion of these grant proposals that were successful	List of proposals submitted in response to RFPs for grants Requests submitted to embassies and foundations			
	Mobilize resources through the ICASA conference to support activities.	2023, 2025 and 2027	Amount of funds mobilized through the ICASA Conferences	Bank Statement and ICASA Conference Accounts Report			
	Provide technical support to organize other conferences for organisations	2024 and 2026	Number of other confer- ences organized for other organizations (at least 2)	Reports from the Conferences			



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions
A2. Expand the focus of SAA to other emerging infectious diseases	Include documentation on other infectious diseases presented at the bi-regional symposia organized by SAA in ICASA and SAA in delegates' bags and pouches for internation- al conferences and meetings.	2023, 2025 and 2027	Number of delegates bags and pouches of conferences and meetings containing documentation from SAA on other infectious diseases	Annual Reports Conference Reports	
	Develop annual newsletters for SAA ensuring the inclusion of evidence based information on other emerging diseases and disseminate them actively.	2023, 2024, 2025, 2026 and 2027	Number of Newsletters devel- oped within the period (5) Number of evidence based infor- mation on other emerging diseases included in the annual newsletter	Annual Newsletters Annual Reports	
	Regularly update SAA's website with accurate and current information on other emerging diseases	2023 to 2027	Frequency of updates done on the SAA website with current informa- tion on other emerging diseases (at least twice every year)	Information on SAA's Website Annual Reports	
	Participate in international con- ferences on emerging infectious diseases in order to received evi- dence-based information on them to	2023-2027	Number of international confer- ences on other emerging infectious diseases attended by SAA Staff, Board or Members within the period	Reports from SAA Staff , Board or Members from the international conferences	
	Lead advocacy efforts for the response to other infec- tious diseases in Africa.	2023-2025	Number of high level advocacy meetings held with other orga- nizations on response to other	Notes/Reports from the high level advo- cacy meetings	
A3. Increase SAA's Visibility and Grow Membership	Review the implementation of the SAA Branding and Visibility Strategy	2023			
	Develop innovative market- ing approaches to attract and maintain new members	2023-2027	Number of new members joining SAA	Number of new members joining SAA	
	Establish an award system to reward and maintain active members.	2023, 2024, 2025, 2026 and 2027	Proportion of active members identified that have been re- warded and maintained	Annual Report	



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions
	Undertake two regional ac- tivities per region within the period for this strategic plan.	2023 to 2027	Number of regional activities orga- nized per region within the period	Annual Report	
A4. Finalize the acquisition of the land and plan for building of the SAA Secretariat	Engage the Board of Director in strategic fund raising activities.	2023 to 2027	Number of Strategic Fund Raising activities organized by the Board of Directors	Annual Reports and Reports from the fund raising activities	
			Amount of Funds raised by the Board within the period to support	Bank Statements	
	Develop call for bid for the new building of SAA Secretariat	2024	Call for bid developed and winning bid selected	Report from the bidding process	
Thematic Area B Strategic Partne	erships and Advocacy for Health Systems	s Strengthenin	g		
B5. Collaborate with institutions to strengthen health institutions and civil society organisations	Host sub-regional consultations for sharing best practices.	2024 and 2026	Number of sub-regional consultative meetings for sharing best practic- es hosted within the period (2)	Consultative Meet- ing reports	
in Africa to respond to and manage infectious diseases.	Support CSOs to conduct country level activities on HIV Scorecard.	2023-2027	Number of CSOs supported (technical- ly) to conduct country level activities on HIV Scorecard within the period	HIV Scorecard Reports Annual Report	
	Promote the conduct of coun- try-level accountability forums on infectious diseases.	2023-2027	Number of country-level ac- countability forums on infec- tious diseases conducted	Annual Report	
B6. Strengthen partnerships and collaborations with Gov- ernments, research institutions and international bodies to respond adequately to HIV, tu- berculosis, malaria and other emerging infections in Africa.	Identify and develop collabo- rative activities with strategic partners working in Africa on HIV, tuberculosis, malaria and other emerging infectious diseases.	2023-2027	Number of collaborative activities developed and carried out with strategic partners within the period	Annual Report	



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions
	Develop annual activities to engage Ministries of Health, research institutions and AIDS Commissions in Africa on HIV, tuberculosis, malaria and emerging infectious diseases response.	2023-2027	Number of activities carried out to engage these key stakehold- ers in Africa on these diseases response within the period	Reports from the stakeholders engage- ment activities Annual Report	
	Develop collaborative activities with donors and bilateral partners involved with HIV, tuberculosis, malaria and emerging infectious diseases response in Africa	2023-2027	Number of Collaborative activities developed and carried out with donors and bilateral partners involved in HIV, TB, malaria and emerging infectious diseases response in Africa	Reports from the Col- laborative meetings Annual Report	
B7. Advocate for resource mo- bilization to respond to HIV, tu- berculosis, malaria and other emerging infections in Africa.	Hold advocacy meetings with the African Union, Governments and development Partners on strategic financing to end AIDS in Africa by 2030.	2023-2027 2023-2027	Number of Advocacy meetings held with African Union, Govern- ments and Development Partners , donor agencies and foundations on Strategic financing to end AIDS in Africa by 2030, to fund research to address context specific HIV response and for governments to honour the Abuja Declaration and Number of Advocacy Meet- ings with Governments to	Advocacy Meeting Reports Annual Reports Increase in strategic financing for HIV response to end AIDS by 2030 Increase in funding for re- search to address context specific HIV response	
	Hold advocacy meetings with governments to honour the Abuja Declaration.				
	Hold advocacy meetings with governments, donor agencies and foundations to fund research to ad- dress context specific HIV response.				



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions		
Thematic Area 3: Research, Knowledge Management and Strategic Information Sharing							
C8. Harness and disseminate evidence-based informa- tion on HIV, tuberculosis, malaria and other emerging infections' management and control for Africa	Organize biennial ICASA Con- ferences addressing HIV, tuberculosis, malaria and other emerging infectious diseases.	2023, 2025 and 2027	Number of people par- ticipating in ICASA Proportion of participants satisfied with the organization of activities carried out and the topics presented at ICASA	ICASA Report ICASA Evaluation Report			
	Develop biennial country reports from the presentations at the ICASA conferences.	2023, 2025 and 2027	Number of country reports developed from the presentations at ICASA (at least 3 within the period)	Biennial Country Reports			
	Organise training webinars for health professionals in Africa on generation of evidence-based strategic information on HIV, tuberculosis, malaria and other emerging infectious diseases	2023 to 2027	Number of training webinars on the generation of evidence based strate- gic information on HIV, TB, malaria and other emerging infectious diseas- es organized for health professionals	Reports from the Training Webinars Annual Reports			
C9. Expand focus of activ- ities to include sexual and reproductive health, gender equality and non-commu- nicable diseases	Organize virtual and in -person workshops on sexual and repro- ductive health, gender equality and non-communicable diseases.	2023-2027	Number of virtual and in-person workshops on SRH, gender equality and NCD within the period	Annual Report			
	Produce annual newsletter to dis- seminate information on sexual and reproductive health, gender equality and non-communicable diseases.	2023-2027	Number of newsletters produced to disseminate information on SRH, gender equality and NCD (at least 5 newsletters)	Annual Newsletters Annual Reports			
	Launch a scientific journal to disseminate research-based evi- dences on HIV, tuberculosis, malaria, sexual and reproductive health, gender equality, non-communicable diseases and emerging diseases.	2023-2027	One meeting to launch a scientific journal to disseminate research based evidence on HIV, TB, malaria SRH, gender equality, NCD and other emerging diseases	Launch programme report Annual Report			



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions
C10. Strengthen SAA's organi- zational capacity to undertake effective communication and knowledge management on	Develop and implement a capacity development plan for staff based on identified training needs.	2024	A capacity building plan de- veloped for staff based on identified training needs	Capacity Building Plan for Staff	
HIV, tuberculosis, malaria and other emerging infections		2024-2027	Number of staff who partic- ipated in capacity building/ training sections or courses	Annual Reports	
	Organize training courses for staff to build their knowledge and skills in HIV programming, research, effective communication and knowledge management.	2024-2027	Number of training courses organized for SAA staff to build their knowledge and skills on HIV programming, research, effec- tive communication and KM	Annual Reports	
	Establish an online media to disseminate information on health issues in Africa.	2024-2027	Online media established for SAA Number of articles on health issues in Africa disseminated on these media per year	Annual Reports	



Strategic Objective	Activities	Timeframe	Indicators	Means of Verification	Risk/ Assumptions
Activities focusing on ado- lescents, young people and persons with disabilities	Organize annual grant proposal writing workshops for adoles- cents, young people and persons with disabilities for communi- ty-led monitoring activities.	2024 to 2027	At least one grant proposal writing workshop on organized a year for adolescents, young people and persons with disabilities	Workshop reports Annual Reports	
	Hold webinars with adolescents, young people and persons with disabilities to harness their voices in strategic SAA decision-making processes.	2023-2027	Number of webinars held with adolescents, young people and persons with disabilities to harness their voices in strategic SAA deci- sion-making processes (at least 5)	Annual Reports	
	Hold webinars and symposia with adolescents and young persons on how they can use social and behaviour change (SBC) approaches to lead efforts in the prevention of these diseases among their peers.	2023-2027	Number of webinars and sym- posia held with adolescents and young persons on how they can use social and behaviour change (SBC) approaches to lead efforts in the prevention of these diseases among their peers (at least 5)	Annual Reports	
	Implement the ICASA Young Writers Series to facilitate the sharing of experiences on sexual and reproductive health, HIV, mental health and harm reduction among adolescents and young people including those with disabilities.	2023, 2025 and 2027	At least 3 ICASA Young Writers Series carried out to facilitate the sharing of experiences on sexual and reproductive health, HIV, mental health and harm reduction for adolescents ang young people	ICASA Reports	



### MEMORY LINE FOR ICASA



President of Senegal Abdoulaye WADE at ICASA 2008



Dr. D.M. Owili at ICASA 2008



Prof. Souleymane Mboup at ICASA 2008.



Prof. Femi Soyinka, pass ICASA president 2005 - 2009 at ICASA 2013



CONDOMIZE pop-up Zone at ICASA 2011



President George W. Bush at ICASA 2011 Ethiopia Addis Ababa



Prof. Robert Soudre pass ICASA president 2010-2013 at ICASA 2013



Dr Luis Sambo, WHO Regional Director for Africa at ICASA 2013



Prof. Sheila Tlou at ICASA 2013



Dr. Ahmed Ehab current president of ICASA, 2014-2017 at ICASA 2015



ICASA Secretariat at ICASA 2013



Dr Pagwesese David Parirenyatwa, the Minister of health and Child Care for Zimbabwe at ICASA 2015



# MEMORY LINE FOR ICASA



President of Rwanda, Paul Kagame ICASA 2019 Rwanda



President of Mozambique, Filipe Nyusi ICASA 2019 Rwanda



Deputy President of South Africa, David Mabuza ICASA 2021 South Africa



Executive Director, WHO AFRO, Dr. Matshidiso Moeti ICASA 2023 Zimbabwe



President of Zimbabwe, H.E. E. D. Mnangagwa ICASA 2023 Zimbabwe



Executive Director, UNAIDS, Winnie Byanyima ICASA 2023 Zimbabwe



Executive Director, UNFPA, Dr. Babatunde-Osotimehin ICASA 2017 Côte d'Ivoire



Dr. Julitta Onabanjo ICASA 2017 Côte d'Ivoire



Regional Director East and Southern Africa, UNFPA UNFPA Regional Director for West and Central Africa Mr. Mabingue Ngom ICASA 2017 Côte d'Ivoire



UNICEF Regional Director for West and Central Africa Region (WCARO), Marie-Pierre Poirier ICASA 2017 Côte d'Ivoire



Representative for Global Health Diplomacy, Dr. Angeli Achrekar ICASA 2021 South Africa



Acting U.S. Global AIDS Coordinator & Special Regional Director, UNICEF Eastern and Southern Africa Ms. Leila Pakkala ICASA 2021 South Africa

# SAA ULTRAMODERN HEADQUARTERS PROJECT

To sustain SAA's activities both in country and Africa at large, plans are far advanced with the establishment of the SAA Ultramodern headquarters project. Be on the look out for the launch of the project and call for support towards the realization of the project.

Projections of the Ultramodern Headquarters

- ► We envisage owing an International TV and Radio Station Programme which will aid broadcast activities of SAA, advocate, and host programs exclusively to strengthen the health system in Africa.
- ► An ultramodern conference facility with 500 room capacity.
- A dialysis and Fitness Centre to support people with nephrological conditions.
- Office spaces for rent and guests' house.



# **HISTORY OF ICASA**



BRUSSELS, BELGIUM | 1986 | AIDS in Africa

**NAPLES, ITALY** | 1987 | Science in challenging AIDS **ARUSHA, TANZANIA** | 1988 | AIDS and associated cancers in Africa

**MARSEILLE, FRANCE** | 1989 | Epidemiology of AIDS in Africa

KINSHASA, DR CONGO | 1990 | Struggle against AIDS in Africa

ABIDJAN, COTE D'IVOIRE | 1997 | AIDS and Development

DAKAR, SENEGAL | 1991

YAOUNDE, CAMEROON | 1992 | Clean and safe blood for all

MARRAKEH, MOROCCO | 1993 | Africa Unity against AIDS and STDs

KAMPALA, UGANDA | 1995 | Challenges and Hopes LUSAKA, ZAMBIA | 1999 | Looking into the future: Setting priorities for HIV/AIDS

**OUAGDOUGOU, BURKINA FASO** | 2001 | The communities commit themselves NAIROBI, KENYA | 2003 | Access to care: challenges ABUJA, NIGERIA | 2005 | HIV/AIDS and Family DAKAR, SENEGAL | 2008 | Africa's response: Face the facts

ADDIS-ABABA, ETHIOPIA | 2011 | Own, Scale-up and Sustain

**CAPE TOWN, SOUTH AFRICA** | 2013 | Now More Than Ever, Targeting Zero

HARARE, ZIMBABWE | 2015 | AIDS in Post 2015 Era: Linking Leadership, Science & Human Rights

ABIDJAN, COTE D'IVOIRE | 2017 | Africa: ending AIDS-delivering differently

**KIGALI, RWANDA** | 2019 | AIDS FREE AFRICA - Innovation, Community, and Political Leadership

**DURBAN, SOUTH AFRICA** | 2021 | Africa's AIDS response: The race to 2030 – Evidence. Scale Up. Accelerate

**HARARE, ZIMBABWE** | 2023 | AIDS IS NOT OVER: Address inequalities, accelerate inclusion and innovation