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- **Bank details:**
  
  **Account name:** Society for AIDS in Africa
  **Bank Name:** Ecobank Ghana Limited, Spintex Road Ghana
  **P.O. Box SR 112 Tema – Ghana**
  **ACCOUNT NUMBER:** 011 101 44 2 4 77 0 901
  **Swift Code:** ECOCGHAC

See Contact person page 9
lucbodea@yahoo.fr

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See Contact person page 9
lucbodea@yahoo.fr

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With the support of **UNAIDS**
FIVE-YEAR STRATEGIC PLAN (2011-2015)

SAA PERMANENT SECRETARIAT
P.o Box AF2072
Accra, Ghana

Plot Container 58
Otano Estates
Behind NHTC, Adjiringano, East Legon
Accra, Ghana

Office Telephone: + 233 (0) 30 291 373 9 or
233 (0) 30 291 369 4

Email: info@saafrica.org
Website: www.saafrica.org

ADMINISTRATIVE COUNCIL MEMBERS:
Prof. Robert Soudre Burkina Faso President,
Dr. Ibrahim Ahmed Egypt Vice President,
Prof. Sheila Tlou Botswana Secretary-General
Prof. Emmanuel Bissagene Cote d’Ivoire Deputy Secretary-General
Prof. Madeleine Okome Gabon, Treasurer
Dr. Enoch Omonge Kenya, Deputy Treasurer
Dr. Bisi Adebanjo Nigeria, Council member
Dr. Marie Kapepela RDC, Council member
Dr. Rogers Walusaga Uganda, Council Member
Mrs. Lois Barbra Chingandu South Africa, Council Member
Dr. Meskerem Grunitzky UNAIDS, Council Member

EXECUTIVE COUNCIL MEMBERS

Partner Sponsors: USD 10,000

- Slides of company name prior to opening, closing of the event
- A sponsor banner in all of the designated location in the cocktail hall
- Company name and logo to appear on SAA website in the “Partners/Sponsors” page
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- Bank details:
  Account name: Society for AIDS in Africa
  Bank Name: Ecobank Ghana Limited, Spintex Road Ghana
  P.O. Box SR 112 Tema–Ghana
  ACCOUNT NUMBER: 011 101 44 2 4 77 0 901
  Swift Code: ECOCGHAC
  Contact person: Luc Armand Bodea
  Mobile: +233 (0) 54 37 48 78 1 / office: +233 (0) 302913 694
  Emails: lucbodea@saafrica.org
  lucbodea@yahoo.fr
- Deadline 31st of September 2011.
The Society for AIDS in Africa (SAA) five-year Strategic Plan was formulated with substantial support of the SAA’s Administrative Council, key stakeholders and partners. This action plan is the second of its kind since the inception of SAA. It focuses at enhancing the management system of ICASA conferences, and the strengthening of the SAA Permanent secretariat. The action plan provides equal opportunity for all stakeholders to actively participate in SAA program implementation.

We appreciate the contributions of the Strategic Planning Steering Committee, UNDP, UNAIDS, IAS, SAFAIDS, WaterAid, WHO and other stakeholders for their assistance and buy-in. We also appreciate their commitment to partnering with SAA in the implementation of its action plan.

SAA is also grateful to Bernard Kadasia of the IAS, Dr. Leopold Zekeng UNAIDS Ghana Country coordinator for their continued support and active contributions. We thank our unrelenting staff of SAA Permanent Secretariat, under the leadership of Luc Bodea for their dedication. We are also grateful for the technical assistance provided by Eunice Peregrino-Dartey in producing this document.

Special thanks to Dr Meskerem Grunitzky, UNAIDS Regional Team West and central Africa Director for her steady engagement with ICASA over the years.

We appreciate the contributions of the Honorable Minister of Health of the Republic of Ghana and the Ghana AIDS Commission Director as well as all local expert for their valuable contribution towards the elaboration of this strategic plan.

Prof Robert Soudre
SAA President

FIVE-YEAR STRATEGIC PLAN (2011-2015)

<table>
<thead>
<tr>
<th>Year</th>
<th>Strategic Area 1: Institutional Management &amp; Strengthening</th>
<th>Thematic Area 2: Research, Advocacy &amp; Enabling Environment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cost per Year (US Dollars)</td>
<td>Total Amount</td>
</tr>
<tr>
<td>Year 1</td>
<td>355,000</td>
<td>2,982,114</td>
</tr>
<tr>
<td>Year 2</td>
<td>364,000</td>
<td>3,092,614</td>
</tr>
<tr>
<td>Year 3</td>
<td>804,000</td>
<td>3,092,614</td>
</tr>
<tr>
<td>Year 4</td>
<td>1,000,000</td>
<td>3,092,614</td>
</tr>
<tr>
<td>Year 5</td>
<td>1,000,000</td>
<td>3,092,614</td>
</tr>
</tbody>
</table>

2011 – 2015 FINANCIAL PLAN

**THEMATIC AREA 1: INSTITUTIONAL MANAGEMENT & STRENGTHENING**

1. Strengthen Institutional Capacity & Governance System
   - Year 1: 355,000
   - Year 2: 364,000
   - Year 3: 804,000
   - Year 4: 1,000,000
   - Year 5: 1,000,000

2. SAA Leadership & Strong Partnerships
   - Year 1: 20,000
   - Year 2: 40,000
   - Year 3: 80,500
   - Year 4: 45,000
   - Year 5: 123,205

3. Advocacy & Continental Agenda
   - Year 1: 45,500
   - Year 2: 95,500
   - Year 3: 141,500
   - Year 4: 117,050
   - Year 5: 186,910

4. ICASA Management
   - Year 1: 170,000
   - Year 2: 112,000
   - Year 3: 112,000
   - Year 4: 112,000
   - Year 5: 112,000

5. Mobilize, manage & account for resources
   - Year 1: 55,000
   - Year 2: 33,000
   - Year 3: 60,500
   - Year 4: 39,930
   - Year 5: 117,128

**THEMATIC AREA 2: RESEARCH, ADVOCACY & ENABLING ENVIRONMENT**

1. Promote research & knowledge on HIV/AIDS through ICASA
   - Year 1: 20,000
   - Year 2: 118,000
   - Year 3: 158,300
   - Year 4: 127,480
   - Year 5: 191,333

2. African ownership
   - Year 1: 5,000
   - Year 2: 44,000
   - Year 3: 70,000
   - Year 4: 120,000
   - Year 5: 220,000

**GRAND TOTAL**

- 670,500
- 876,500
- 1,305,800
- 1,342,200
- 1,829,190

**FOREWORD**

As we are embarking on the 30th year of the AIDS epidemic, considerable progress has been made towards achieving universal access to HIV prevention, treatment, care and support services. Fewer people are dying from AIDS. The rate of new HIV infections...
has dropped by 20% in the past 10 years and the number of people living with the virus has stabilized. These achievements would never have been possible without the dynamic drive of the scientific community, which is guiding our action.

However, the progress made remains fragile. Sub-Saharan Africa still accounts for 69% of new infections and more than 10 million Africans have no access to the treatment they need. We are convinced that science has the power to transform things and at this stage of the epidemic, in a context of increasingly limited resources Africa needs more than ever a transformation of the response to HIV.

With regards to prevention, new bio-medical interventions and their application can re-shape prevention approaches, if informed by further research, local knowledge and human rights. Regarding treatment, the “treatment 2.0” initiative was launched in 2010 and aims to accelerate access to diagnostics and to cheaper, more efficient and better tolerated drugs. We encourage Africa to produce generic drugs through South-South cooperation and new and enhanced public-private partnerships. It is also necessary to pursue efforts to promote essential innovation in the development of new drugs and to support new approaches in the area of intellectual property rights.

These innovations depend on groups of universities, think-tanks and the implementers to find solutions to specific obstacles that hold back progress. The Society for AIDS in Africa (SAA) custodian of The International Conference of AIDS and STs in Africa (ICASA) therefore offer researchers, policy-makers and communities a platform for exchange, mobilization and promotion of scientific innovation, - in delivering new tools ranging from treatment advances to logistics and application of new social media. The strategic plan of the SAA gives particular attention to these strategic and results-based partnerships.

In this context, we can achieve the objectives of universal access to HIV prevention, treatment, care and support. Furthermore, we should all renew our commitment to ensure that the objective of “Zero new infections, Zero discrimination, Zero AIDS-related deaths” becomes a reality.

Dr Michel Sidibe
Executive Director of UNAIDS

EXECUTIVE SUMMARY

Society for AIDS in Africa (SAA) is a non-profit organization dedicated to promote HIV/AIDS research and advocacy to respond to the epidemic. SAA envisions an African continent free of HIV, TB and Malaria and the debilitating effects which these three diseases have on our communities, where there is no stigma and discrimination against PLHIV and their families, and where
Mobilize, Manage and Account for Resources

Research, Policy and Enabling Environment
Promote Research through ICASA
Promote Membership Development
Promote Policy, Advocacy and an Enabling Environment

Strategy Implementation, Monitoring and Evaluation
The response of the Society for AIDS in Africa will be implemented by the Secretariat, which will put in place effective, efficient, accountable and transparent systems to win the trust of all its stakeholders. The Secretariat in collaboration with Africaso, SWAA, UNAIDS, IAS, WHO and other partners will have implementation roles. They will largely be involved in coordination and monitoring of ICASA and Mid-ICASA, and in advocacy and capacity building programs, actively supported by collaborative partnerships. The Secretariat shall ensure that adequate human and logistical capacity are in place to drive a successful program.

Annual Operational Plans will be developed by the Secretariat indicating the scale and extent of work to be undertaken. Lessons learned during the first year of implementation will be used in enhancing subsequent plans.

Monitoring and Evaluation
A monitoring and Evaluation system will be established by the Secretariat to monitor progress and ensure that projected results are achieved and corrective actions taken where necessary. Monthly, quarterly and annual reports including audit reports will be produced and submitted to the Administrative Council.

A mid-term review will be undertaken in 2013 to determine the extent to which earmarked activities have been implemented. A final evaluation in 2015 will be conducted to assess the efficiency, effectiveness and the outcome of the SAA’s interventions.

This Five-Year Strategic Plan (2011-2015) recognizes the need for increased evidence-informed interventions to respond to HIV in Africa. It capitalizes on SAA’s strength of having an acknowledged forum for sharing HIV and AIDS research to drive policy, to advocate for an enabling environment to further prevent and control the spread of the virus.

Goal
SAA’s goal is to contribute to halving new HIV infections in Africa by 2015.

Strategic Direction
The strategic direction of SAA for the next 5 years is focused on its mission, stakeholder expectations, and comparative advantage to create and reinforce an organizational culture of efficiency, transparency, accountability, results-oriented and information sharing in rolling out its response. The scope of SAA’s interventions from 2011 to 2015 will build on the successes and strengths of 16th pass ICASA, to include proactive measures to promote research, information sharing, advocacy and an enabling environment, and strengthen institutional capacity to create excellence.

Strategic Objectives
Sufficiently strengthened institutional and coordination capacity to enhance SAA corporate image.
ICASA utilized as an effective platform to promote research an knowledge exchange, and advocate for policy implementation.

Thematic Areas and Strategies
Two thematic areas constitute the pillar on which the SAA strategic plan has been elaborated as thus:

Institutional Management and Strengthening
Strengthen Institutional Capacity and Governance System
Establish and Maintain Strong Partnerships
Enhance the Image of SAA
Improve Coordination and Management of ICASA and Mid-ICASA